

# PSC All-Hands Meeting January 25, 2023

Laurent Chapon  
Associate Laboratory Director for Photon Sciences  
APS Director



U.S. DEPARTMENT OF  
**ENERGY**

Argonne National Laboratory is a  
U.S. Department of Energy laboratory  
managed by UChicago Argonne, LLC.

Argonne  
NATIONAL LABORATORY



Advanced  
Photon Source

# AGENDA

Dava Keavney

*Program Manager for X-ray Light Source and Neutron Scattering Facilities, DOE Office of Science*

Introduction and remarks

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Laurent Chapon

Safety, DEI, Budget, HR, Division Highlights

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Jim Kerby

APS Upgrade update

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Denny Mills

User survey, partnerships and celebrations

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Laurent Chapon

New starters, awards

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U.S. DEPARTMENT OF  
**ENERGY**

Office of  
Science

# Meet & Greet

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APS All-Hands Meeting

January 25, 2023

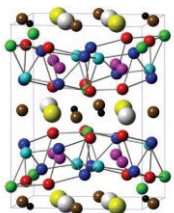
*Dr. Dava Keavney*

*Program Manager for X-ray Light Sources, Basic Energy Sciences,  
Scientific User Facilities Division*

# Origin Story\*



Argonne  
NATIONAL  
LABORATORY



JHU,  
Argonne,  
U of A  
**Magnetic  
Materials**

Advanced  
Photon Source  
Beamline  
Scientist  
2001-2019  
**Magnetic  
Spectroscopy  
and Imaging**



AMERICAN ASSOCIATION FOR  
THE ADVANCEMENT OF SCIENCE



U.S. State  
Department  
AAAS Science  
and Technology  
Policy Fellow  
2019-2021  
**Clean Energy  
Mineral Supply  
Chains**

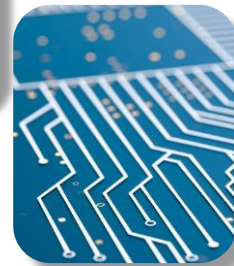
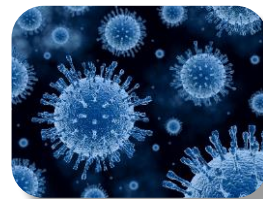


U.S. DOE Advanced  
Manufacturing Office  
2021-2022  
**Critical Material  
Supply Chains,  
Industrial  
Decarbonization**



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**ENERGY**

Office of Science

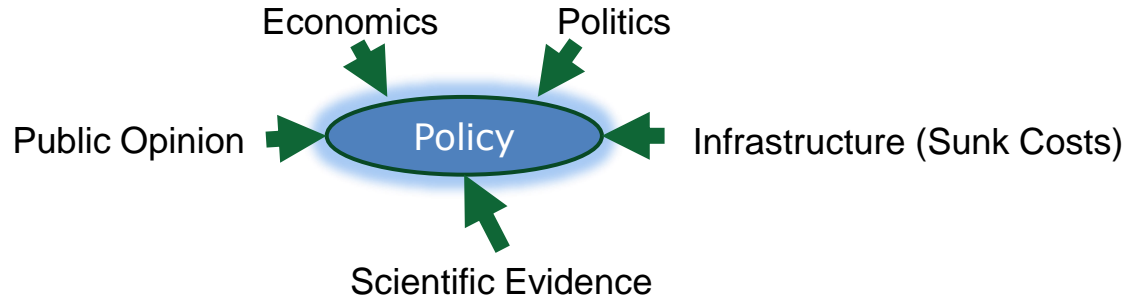


*"Career paths only make  
sense in retrospect"*

\*Having an Origin Story does not imply possession of a Superpower.

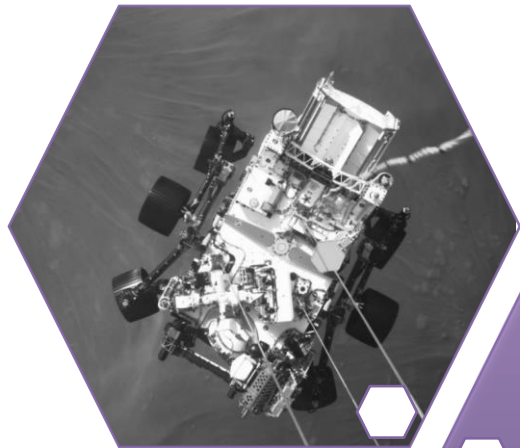
# AAAS Fellowship – what was learned?

1. Policy, including science policy, has inputs other than science



2. Communicating scientific and technical ideas
  - We need to get over the fact that science doesn't speak for itself
  - The important messages are very audience-specific
3. For such a huge Federal government the Federal government is kind of small

# Two areas I want to speak to

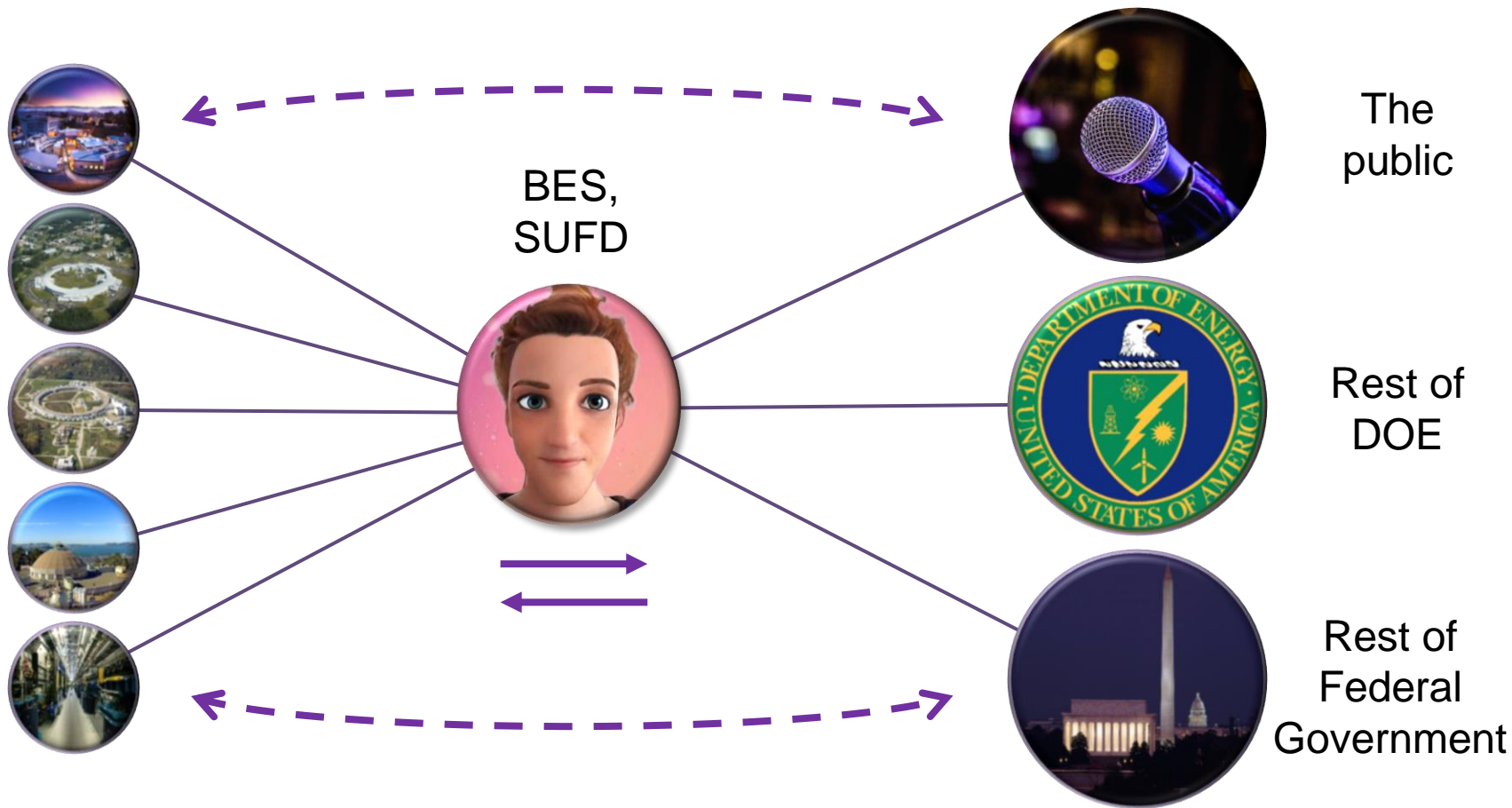


Communication  
with the public

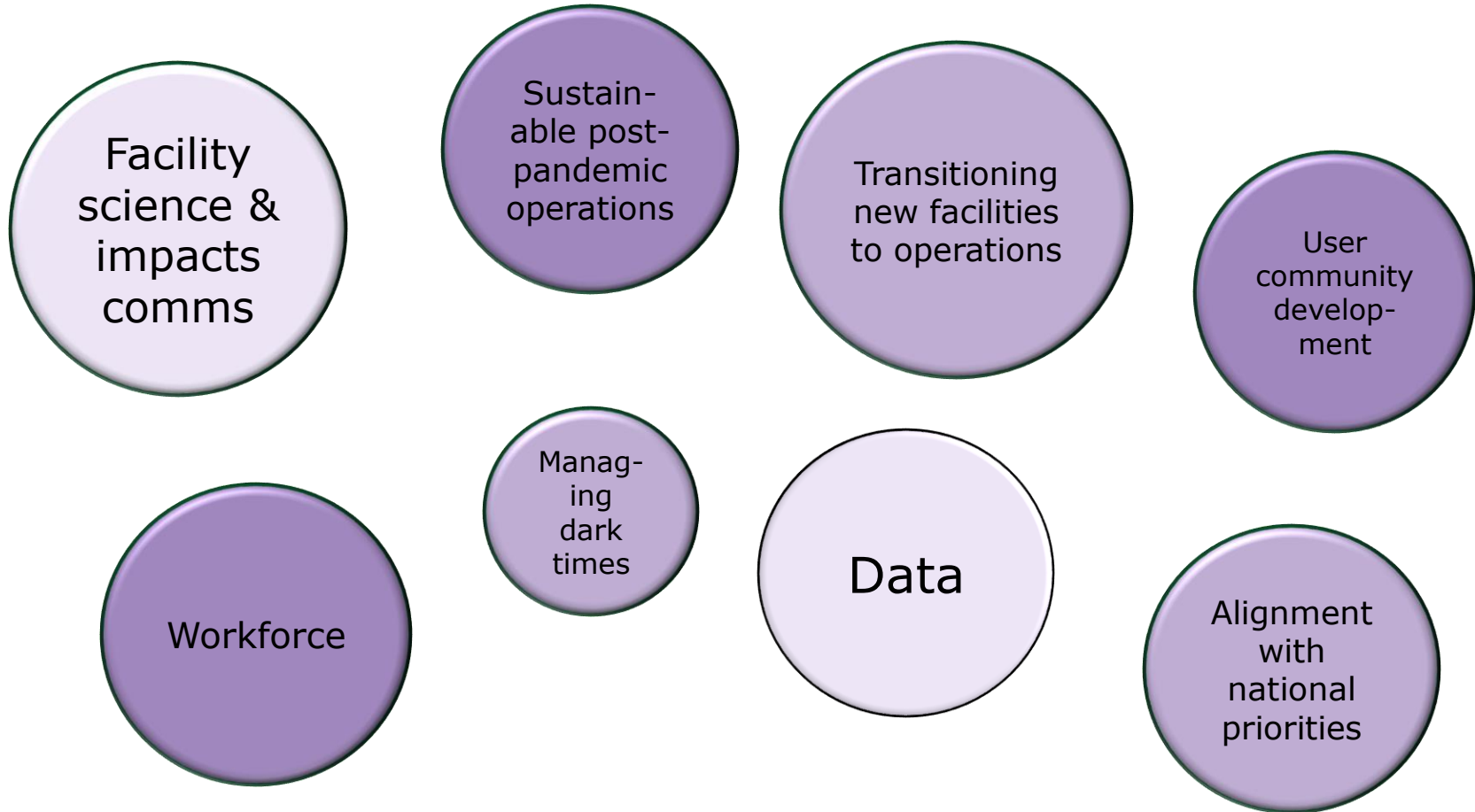
Communication  
with DOE



# One view of my role



# Challenges and opportunities





# Some things I'm working on

👉👉 This Friday! 👈👈

## DOE/BES User Facility Science: Providing the Foundations for Forefront Energy, Microelectronics, Low-Carbon Manufacturing, and Biopreparedness—Friday, January 27, 2023, 12:00 – 1:45 pm EST!

Department of Energy Office of Science User Facilities advance national scientific priorities in key areas such as the energy transition, economic competitiveness, and pandemic response. Hear from facility scientists and users on how their work and the facilities enable foundational science for the nation.

Register here: [https://www.zoomgov.com/webinar/register/WN\\_uTnAartGRQu0fjh71kTBsQ](https://www.zoomgov.com/webinar/register/WN_uTnAartGRQu0fjh71kTBsQ)



**Dr. Asmeret Asefaw Berhe**  
Director, Office of Science  
Welcome Remarks



**Prof. Sossina Haile**  
Northwestern University  
*Catalyzing the Energy Transformation through Exquisite Knowledge of Surface Characteristics*



**Prof. Leora Dresselhaus-Marais**  
Stanford University  
*Building the Science to Decarbonize Manufacturing – from Making Steel to 3D Printing Parts*



**Dr. Yong Chu**  
Brookhaven National Lab, NSLS-II  
*X-ray Imaging of Microelectronics*



**Dr. Andrey Kovalevsky**  
Oak Ridge National Lab  
*Design of small-molecule antivirals to treat COVID-19*



U.S. DEPARTMENT OF **ENERGY** | Office of Science



Town Halls



“DOE/Budgets 101”

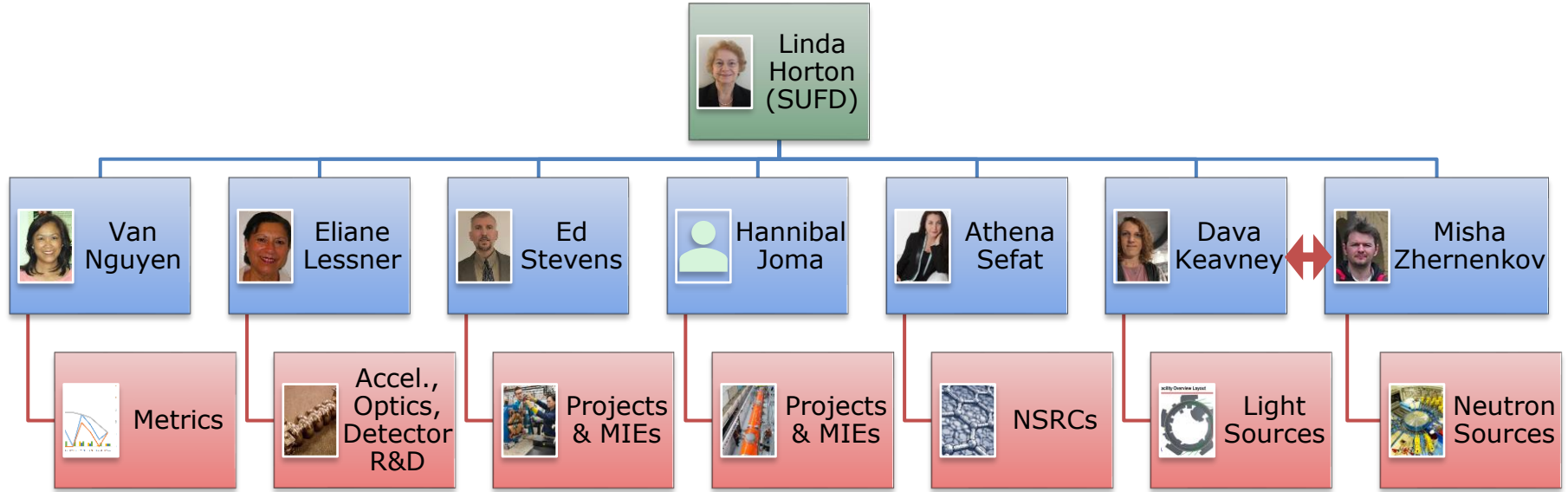


Science Slams



Interagency/International Engagement

# BES/SUFD



# Safety, DEI, Budget, HR and Division Highlights

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# George Crabtree

1944-2023

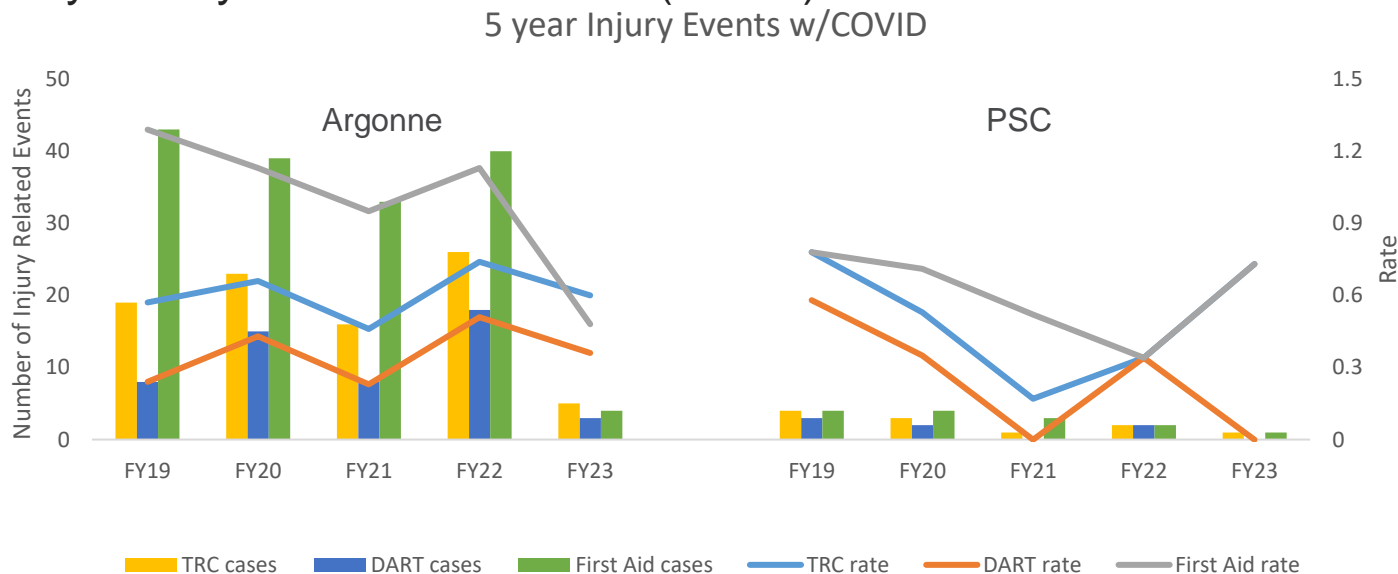


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# SAFETY

## Photon Sciences safety record for FY23 thru December

- 1 First Aid Injury
- 1 OSHA Recordable Cases (TRC)
- 0 Days Away or Restricted Time (DART)



# SLAC ELECTRICAL ARC FLASH INJURY

## Event Description

On Tuesday, December 27, 2022, three electricians at SLAC in California were involved in an electrical incident. The workers were preparing to do maintenance on 12 kV switchgear. They turned off the main breaker and three load-side breakers in the switchgear and disconnected them. To do a ZVV (Zero Voltage Verification), they opened the back panel of the switchgear. At some point, while attempting the ZVV, there was an arc flash.

The electrician in the switchgear was taken to a local hospital.

## Key Take-Aways

Although the investigation is ongoing, there are some important preventative measures that are worth highlighting. All employees and contractors have the authority to stop or pause work if they believe there is a safety concern.

## Examples of reasons to pause or stop work include:

1. improper PPE and clothing for the task
2. incorrect meter or incorrect tools
3. unsafe environmental or weather conditions
4. uncertainty of ZVV testing points

# LAB WIDE SAFETY REFRESH

- **February 16<sup>th</sup>**
  - ANL All-Hands Meeting, 10 a.m.
- **Take an opportunity to refresh and refocus on working safely**
  - Reiterate important points/content from the Lab All-Hands
  - Important accomplishments over the past year
- **Focus on the change in work environment and practices as we begin the Upgrade project**



# DEI STRATEGIC PLANNING



Include DEI in APS strategic plan



Ambition to have a more strategic document published, with a 5-year horizon.



BES supports facility directors in redefining the way we will approach strategic plans in the future.



Opportunity to think big and plan strategically for DEI activities.

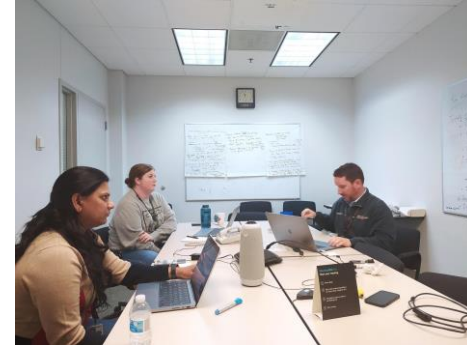




# FOCUS GROUPS



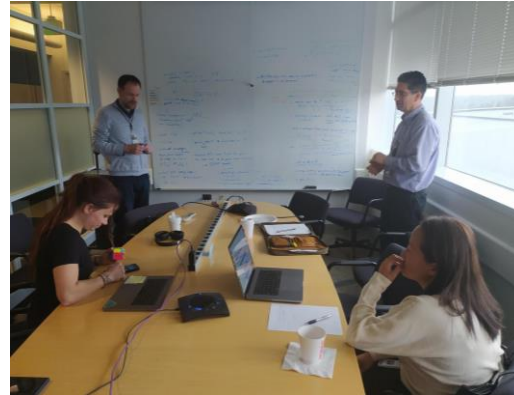
**Psychological Safety:** Increase real and perceived safety of “speaking up” & Improve communication about avenues available to resolve DEI issues



**Diversity:** Leverage ANL & DOE support for DEI activities and attract underrepresented minorities



**Hiring:** Carefully calibrate descriptions in job postings to lower the barrier for application but not the actual requirements for jobs



**Career development:** Increase engagement with staff on promotion process to facilitate career progression & improve the communication of opportunities for prof. development

# DEI COUNCIL MEMBERS

## ALD



Fanny Rodolakis  
*Chair*



Becky Sikes  
*Co-chair*



Nathan Rogers



Tracy Thomas



John Freeland



Lisa Gades



Zou Finrock

## XSD

## AES



Chris Gorman



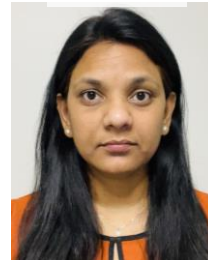
Luis Diaz



Ashley Wayman



Kathy Harkay



Sirisha Kallakuri

## ASD



Elroy Chang

## APS-U



Grace Avellar

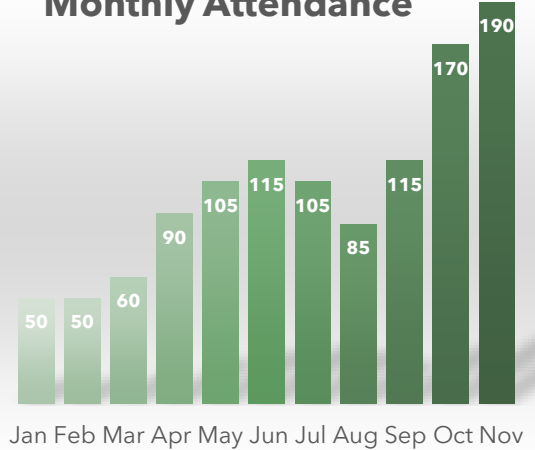


Katie Martin

# THE VOICE OF PSC

Every 3rd Thursday of  
the month @ 1PM

## Monthly Attendance



## March

Dr. Jessica Wade

British Physicist Creates Over 1,600  
Wikipedia Pages for Women  
Scientists and Scientists of Color

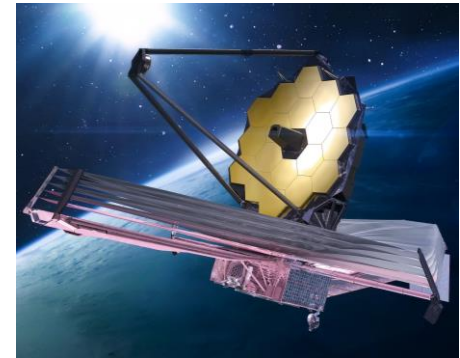
By Madeline Muzikis on October 19, 2022



## April



Dr. Lou Strolger



# DEI – CONSULTATION

1. The DEI Committee will be seeking feedback from all employees on what HRS policies and procedures they would like more information on, this will include a prioritization of these items and a recommended approach to close the gaps in knowledge
2. The DEI Committee will be forming a diverse committee to gather recommendations on guidance on what it takes to receive an “Exceeds” in the Core Values and DEI assessments on the performance appraisal.



# APS OPERATIONS – FY23 BUDGET

## Annual Operation Budget



# OPERATIONS BUDGET FOR LIGHT SOURCES

## Thanks for the exceptional teamwork

- Staff /partners/users consistently delivering high impact science, new technology and operational excellence
- Exceptional support and engagement from BES to build out years budget bottom-up
- Lab directors and government relation staff working together to drive change for light sources
- Very active engagement, and excellent tours/VIP visits to showcase the importance of APS in the research ecosystem.



# MOVING FORWARD

1) Increase staffing levels to support beamline operation at APS-U and existing beamlines that have not operated at full capacity

*This is essential to **attract and retain talent**, remain at the cutting edge of innovation in collaboration with our user community, and successfully address the **big data and sample environment/automation** challenges at fourth generation synchrotron facilities.*

2) Replacement of the **obsolete high-power radiofrequency** (RF) klystrons with solid-state RF amplifiers for the APS Booster synchrotron and Storage Ring, **deferred maintenance at APS.**

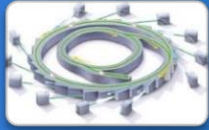
3) Include a level of capital expenditure in our baseline budget to support a rolling program of upgrades to maintain an internationally competitive beamline portfolio

4) Financial support for **DEIA activities** commensurate with our ambitions



# EXCHANGE OF STAFF PROGRAM

A rolling yearly visitor program that encourages long duration visits (1 to 6 months) of PSC staff at various host institutions



Working collaboratively at other BES U.S. light sources, neutron sources or nano centers

**MSIs**

Create new partnerships with MSI and HBCUs (primarily non r1 MSIs), including educating communities on synchrotron enabled science and technology



Working at international light sources with the aim of improving bilateral collaborations (US-Germany, US-UK, US-Sesame....)



Working at a collaborator academic institution on existing science and technology projects, or as a learning experience in a priority area identified as part of the annual personal development plan

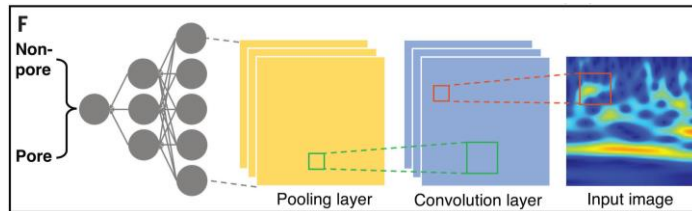
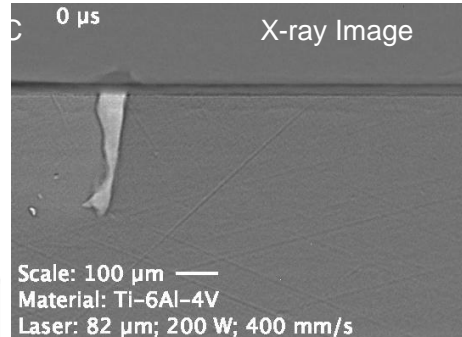
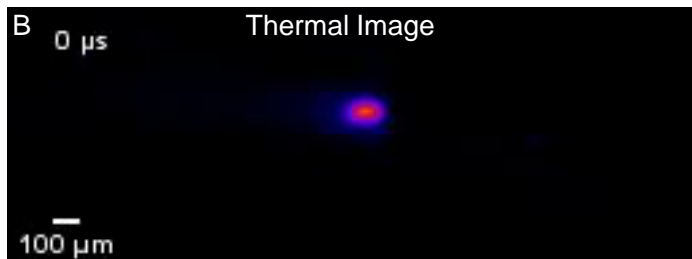
Please contact your DD or senior leader for more details

# HR UPDATES

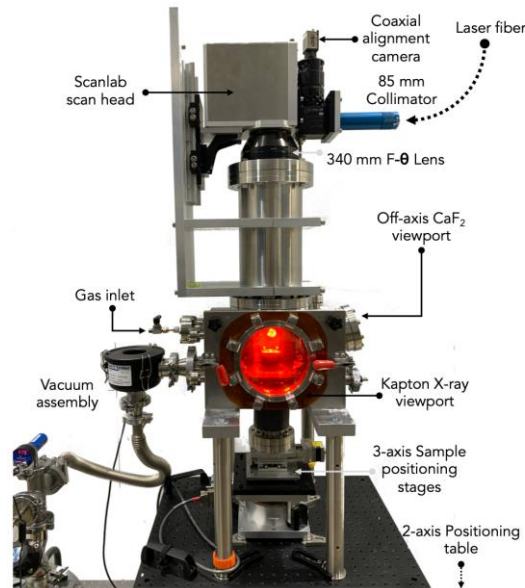
- **Effective immediately there is a revised Impact Argonne Awards process for PSC**
  - Do not submit the nomination in Workday until it has been approved
- **Mentors and Volunteers are needed for 2023 Introduce a Girl to Engineering Day**
  - [Register](#) by February 8th
- **Argonne's Employee Assistance Program expands on-site counseling hours**
  - Argonne's [Employee Assistance Program](#) (EAP), now offers on-site counselor appointments on Tuesdays and Thursdays. Licensed social workers are available for employees from 8 a.m. to 4 p.m. on those days
  - Contact the Perspectives call center at 800-456-6327
- **New enhancements to the bereavement leave to include pregnancy, fertility, adoption losses**
  - For absences due to the death of any covered family member, benefits-eligible employees receive three days of paid leave, and up to 10 days of unpaid leave
  - Please see [LMS-PROC-170: Bereavement Leave](#) for details
- **Ombuds offering classes on communication**
  - More information available on MyArgonne

# MACHINE LEARNING-AIDED REAL-TIME DETECTION OF KEYHOLE PORE GENERATION IN LASER POWDER BED FUSION

## In-situ high-speed imaging 32-ID, Ex-situ tomography 2-BM



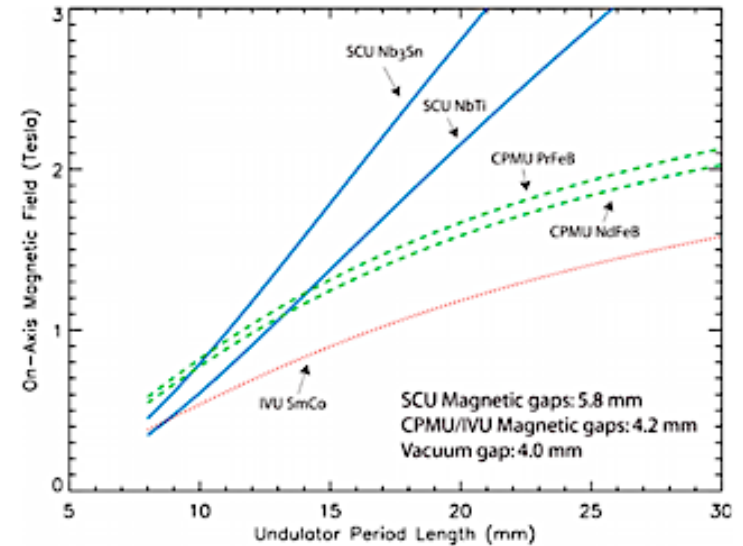
Zhongshu Ren, et. al. Science **379**, 89 (6 January 2023).



# SUPERCONDUCTING UNDULATOR TECHNOLOGY

APS is on the Verge of another step forward in SCU, with the delivery of a Nb<sub>3</sub>Sn SCU with potential 20-25% field enhancement

- Existing SCUs use the well-established NbTi wire
- Nb<sub>3</sub>Sn wire has higher current capabilities
- However, the material is more brittle and difficult to handle, requiring high temperature treatment
- In 2018, DOE-BES funded a development effort to demonstrate Nb<sub>3</sub>Sn in an SCU. Working together with Fermilab (heat treatment) and Berkeley Lab (quench protection), we have built the world's first Nb<sub>3</sub>Sn SCU for use in an accelerator and are about to demonstrate in the APS.



Calculated on-axis magnetic fields of two cryogenic permanent magnet undulators (CPMUs), two superconducting undulators (SCUs) and on in-vacuum undulator (IVU) for a vacuum gap of 4.0 mm for period length from 8 mm to 30 mm.

E. Moog, et.al. ANL/APS/LS-348, 2017.

# NB<sub>3</sub>SN SCU IS INSTALLED IN SECTOR 1 AND READY FOR COMMISSIONING

- Efim Gluskin serves as the PI for this project and Ibrahim Kesgin as the Technical Lead.
- The minimal goal is to demonstrate that Nb<sub>3</sub>Sn SCUs can survive a real beam radiation environment. The "stretch" goal is to show the brightness improvement expected with higher field.
- The SCU team has worked very hard to install this device for a beam test since it's the last chance to do so before the APS dark time.
- Thank you to the beamline users for supporting this effort.

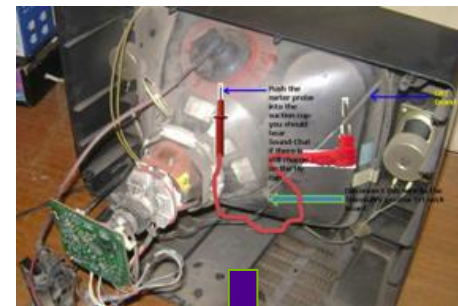


Ibrahim Kesgin and Matt Kasa next to the newly installed Nb<sub>3</sub>Sn SCU

# FROM TUBES TO TRANSISTORS: UPGRADING THE STORAGE RING RF SYSTEM TO SOLID-STATE

## A critical need to maintain operation beyond the APS Upgrade

- The original APS RF system is based on MW-class klystrons that no longer are being produced; all modern telecom systems are based on solid-state amplifiers.
- This development is similar to what other storage rings have done. **For APS the challenge is the 2 MW RF power requirement.**
- Plan to convert the APS storage ring RF system to solid-state amplifiers. The new budget authority makes the delivery of this program a reality.



# FIRST 200 KW SSA PROTOTYPE REACHES FULL POWER AND MEETS ALL ACCEPTANCE!

Kudos to project leaders Ali Nassiri and Doug Horan and the entire RF group.



*Combiner cavity*



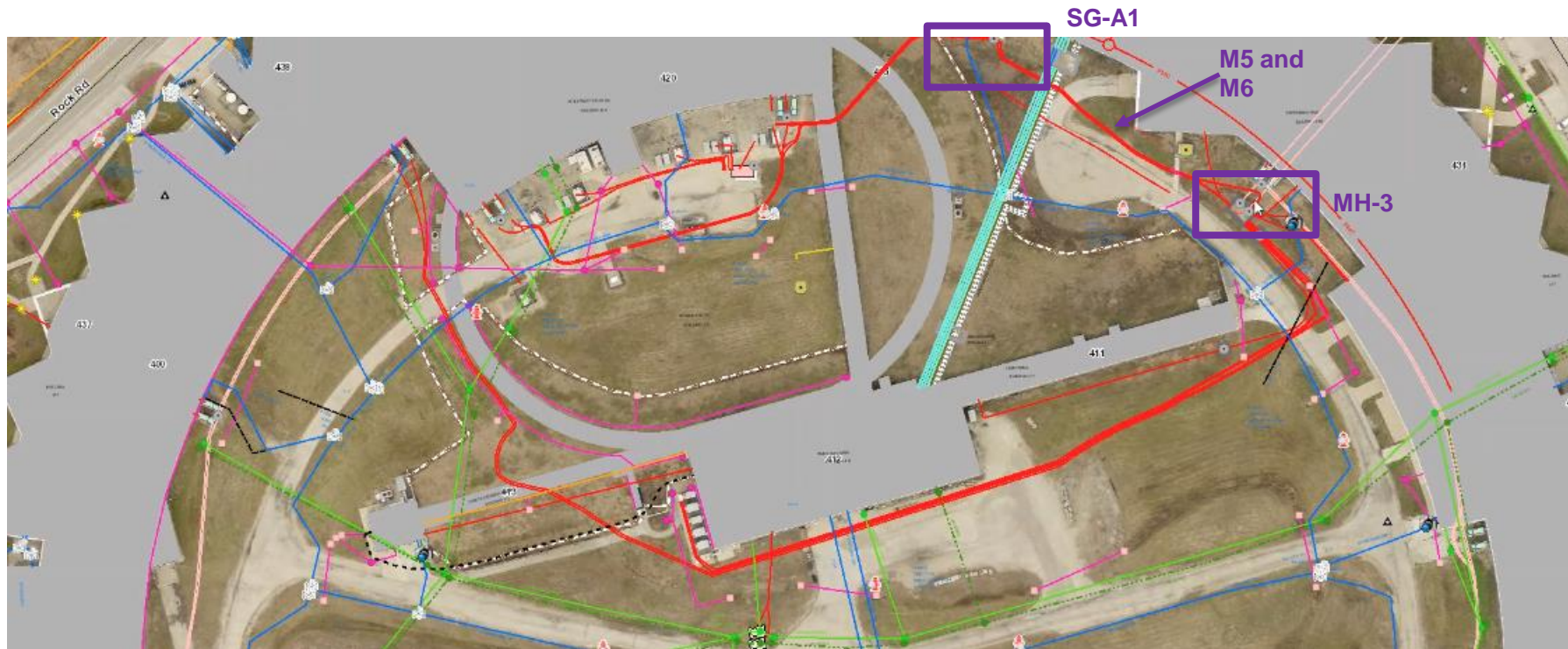
*Amplifier racks*

**Plan is to begin procurement of production system in spring 2023 with first units arriving after APS-U commissioning. System will be completed by 2027.**



# APS 13.2KV POWER SHUTDOWN JAN. 3-13

Repair faulted cable (M6) from manhole 3 (MH-3) to switchgear A-1





# APS 13.2KV POWER SHUTDOWN JAN. 3-13

## Repair faulted cable (M6) from manhole 3 (MH-3) to switchgear A-1

Included in the planned repair:

- Replace M6
- Identification and labeling of all cables in MH-3
- Install two sump pumps
- Cable testing



**MH-3 buried conduit**



**M-6 in MH-3 and cable labeling**

# APS 13.2KV POWER SHUTDOWN JAN. 3-13

Scope expansion: M5 replacement, M16 splice repair, cable testing



# APS 13.2KV POWER SHUTDOWN JAN 3-13

## Scope expansion: M5 replacement, M16 splice repair, cable testing

- M6's adjacent cable (M5) did not pass test – replaced
- M16 did not pass testing – splice replaced
- M16's adjacent cable (M15) passed testing, will monitor.





# APS-U PROJECT UPDATE



Jim Kerby  
APS Upgrade Project Director  
PSC All Hands Meeting  
January 25, 2023



*2016 Kentucky Derby winner Nyquist coming out of the last turn...*



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# AND HERE WE COME...



# AND HERE WE COME...





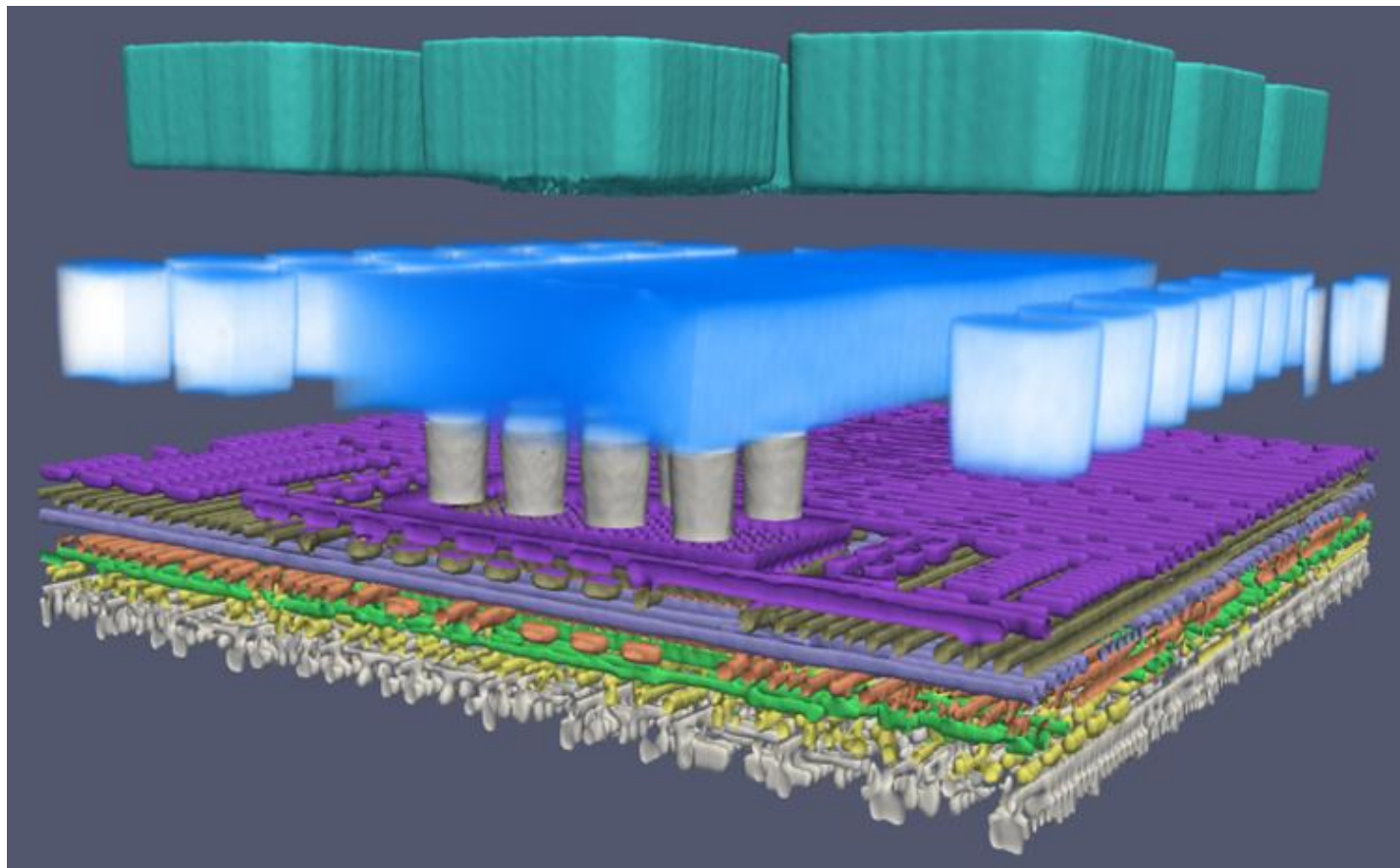
x500



\$815M



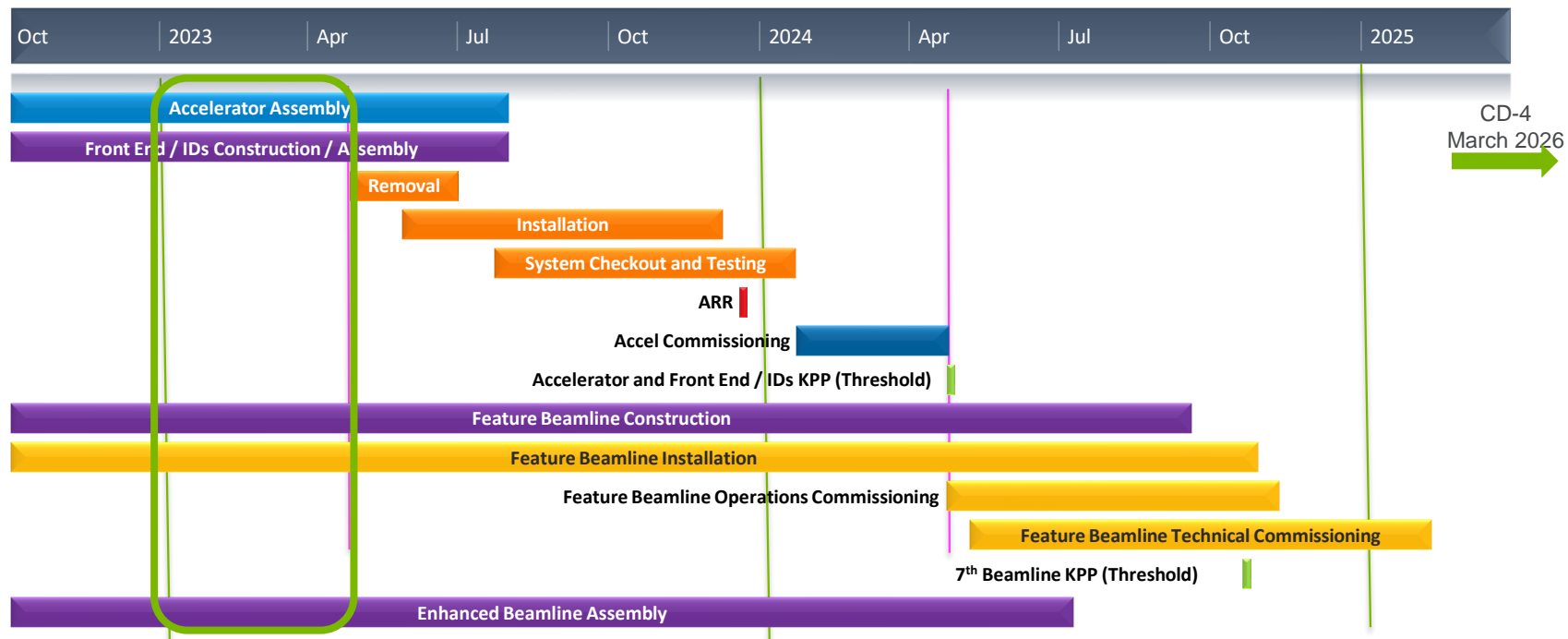
\$1.5B



# SCHEDULE – LOOK AHEAD

2022

2025





# THIS IS THE LAST APS USER RUN

81 days to go! You can find the counter at the top of the APS Web Page.

The start of the downtime is driven by our accelerator systems readiness.

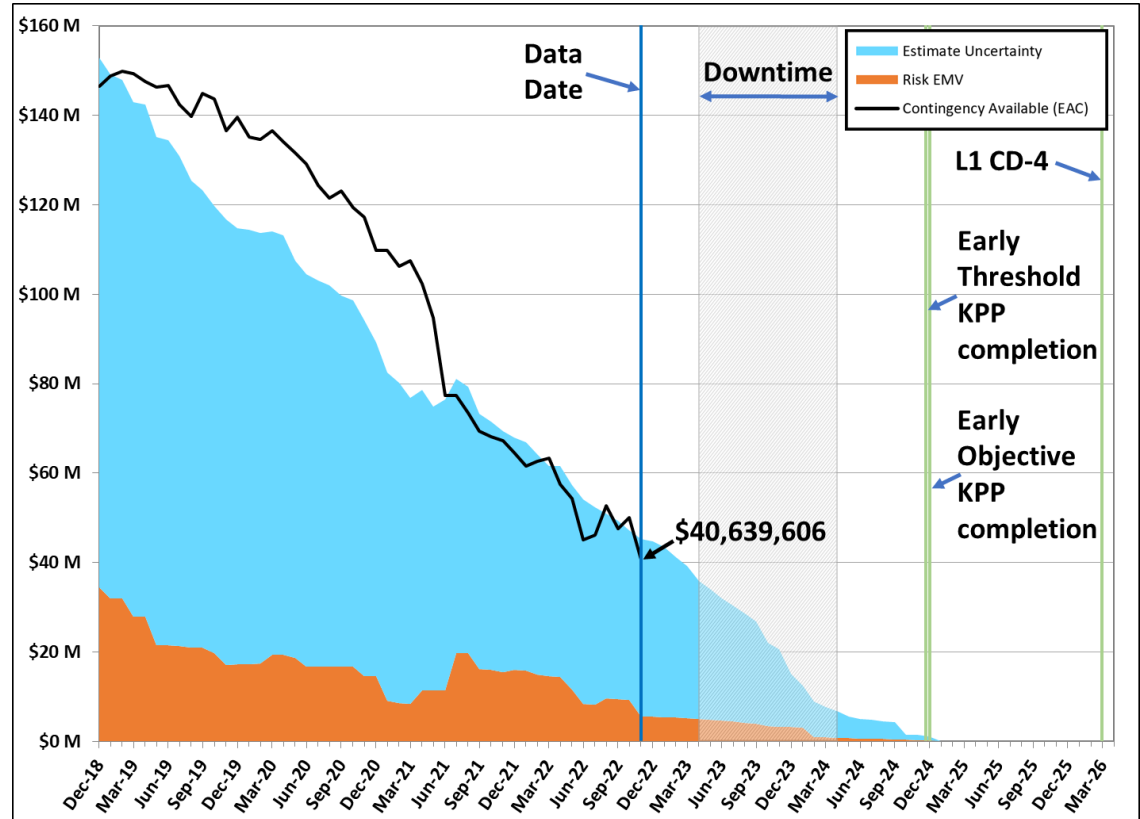
Despite all hardships, module production has continued, and as of today we have 21 modules FULLY completed and 5 more in the final stages of assembly.

With continued oversight, we expect to safely execute the downtime.



# PROGRESS AND CONTINGENCY

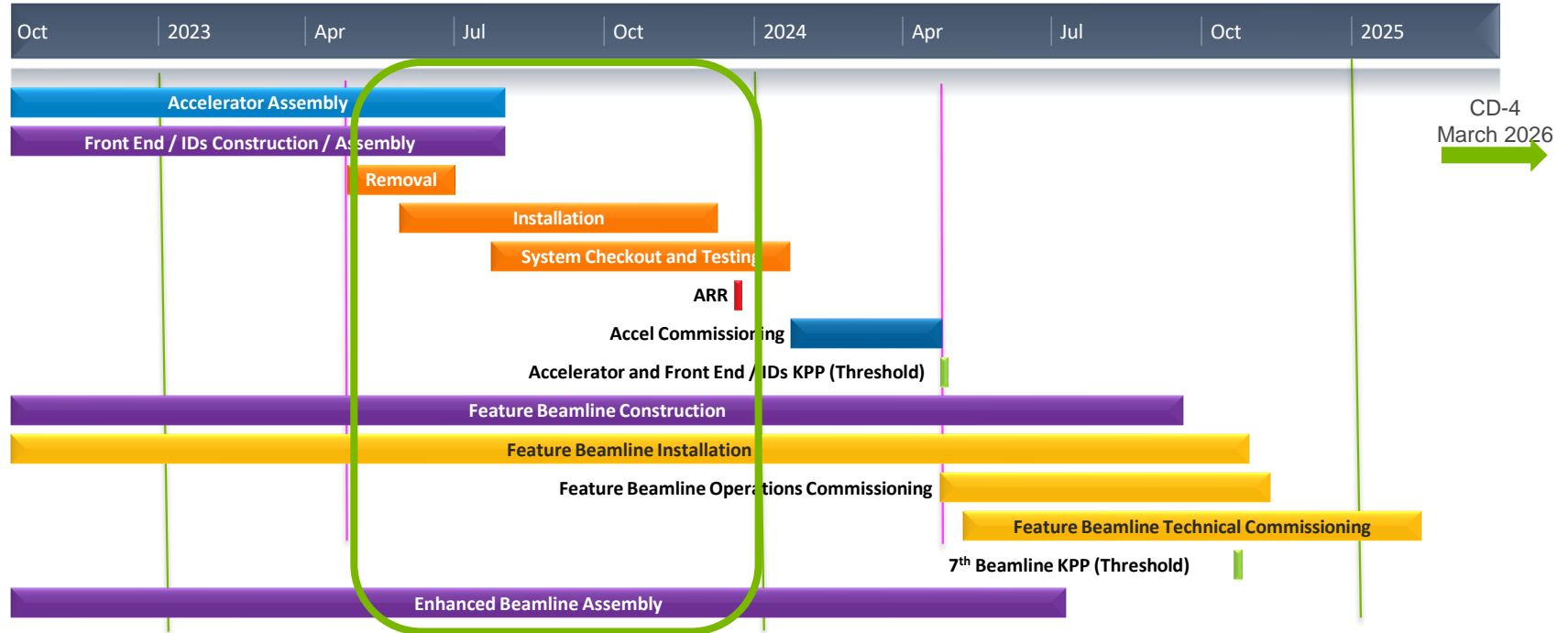
- Contingency remains TIGHT, and the schedule is near.
- Focus on completion of all designs – every last piece – and decisions needed to deliver the initial facility.
- Planning for the ramp-up of the machine and restart of the experimental program being done at the Directorate level.
- This is a massive and complex undertaking. Thoughtful and coordinated planning is needed to execute this -- SAFELY!



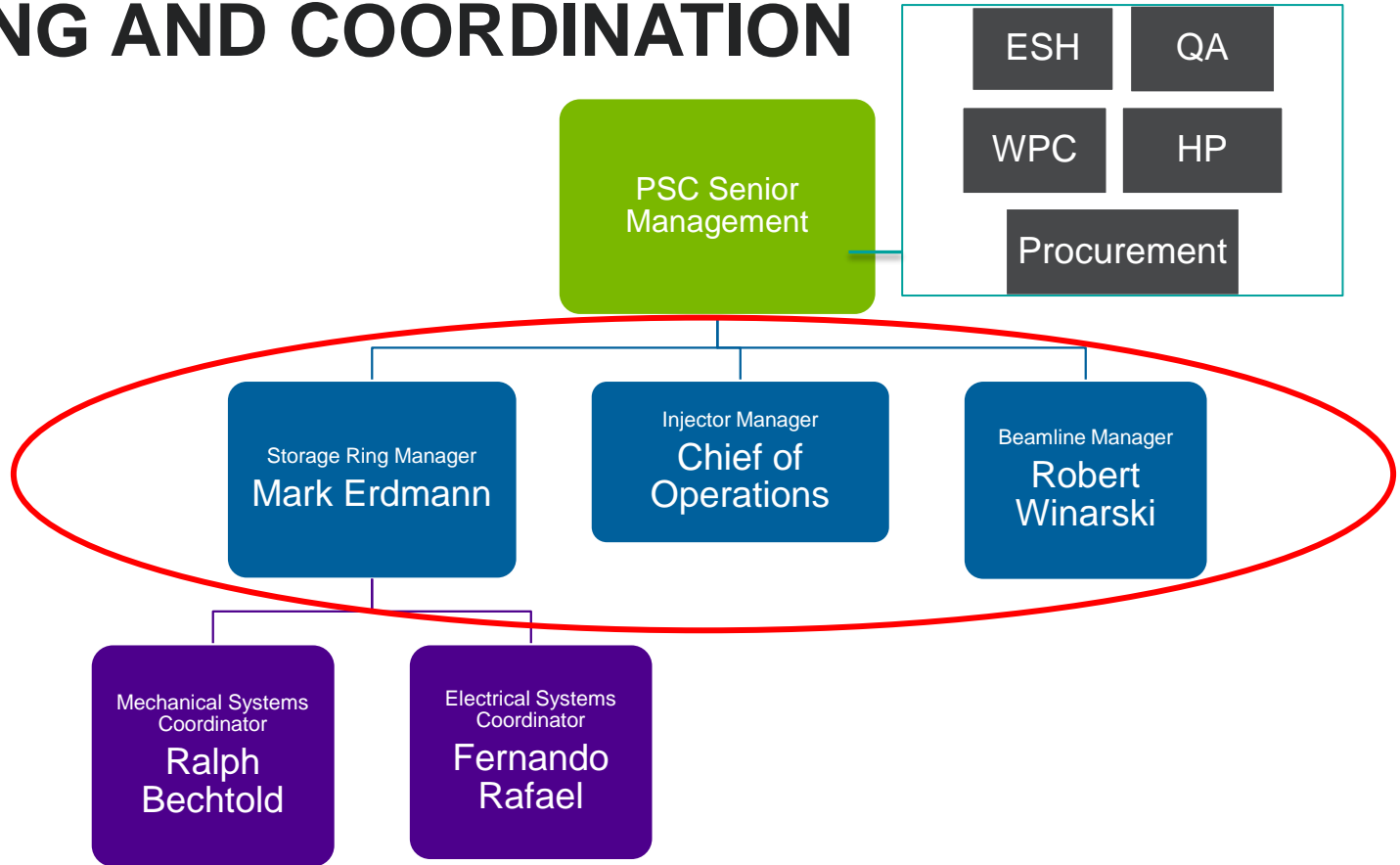
# SCHEDULE – LOOK AHEAD

2022

2025



# PLANNING AND COORDINATION



# BEAMLINE RESOURCE COMMUNICATION COORDINATION

**All Bend Magnet Beamlines**  
Contact – Thomas Gog

**XSD Insertion Device Beamlines**  
Contact – XSD Group Leaders

**Beamline Installation Coordination**  
Robert Winarski

**CAT Insertion Device Beamlines**  
Contact – Ashley Wayman and John Mazzio

**APS-U Feature or Major Enhancement Beamlines**  
Contact – Robert Winarski or deputy

# COMMUNICATIONS

## APS Upgrade web page on the APS website

- <https://www.aps.anl.gov/APS-Upgrade>

## APS Upgrade web page on the Argonne website

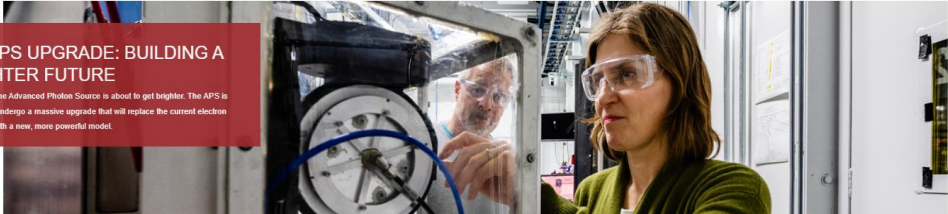
- <https://www.anl.gov/aps-upgrade>

The Advanced Photon Source  
a U.S. Department of Energy Office of Science User Facility

Argonne  
NATIONAL LABORATORY

### THE APS UPGRADE: BUILDING A BRIGHTER FUTURE

The future of the Advanced Photon Source is about to get brighter. The APS is scheduled to undergo a massive upgrade that will replace the current electron storage ring with a new, more powerful model.



- APS Upgrade Home
- About the APS Upgrade
- FAQ
- New Storage Ring
- Feature Beamlines
- Videos
- People of the APS Upgrade
- Workshops, Meetings & Town Halls
- Organization Chart
- Sharepoint (Password Required)
- Documents
- Comparable Beamline Options for Users
- Progress in Pictures

#### APS USER EXPERIMENTS SCHEDULED TO END APRIL 17, 2023

#### INSTALLATION PERIOD SCHEDULED TO BEGIN APRIL 24, 2023

The APS Upgrade Project will require a storage ring installation period, during which the APS will pause operations for one year. User experiments are scheduled to end on April 17, 2023, with the installation period scheduled to begin one week later, on April 24, 2023.

Consistent with these dates, the last APS operations run is scheduled to start on Jan. 31, 2023, and end on April 17, 2023. The upgraded APS will return to operations after the 12-month installation and commissioning period, though the initial operations will be at reduced current and availability as the machine is tuned up. Regular updates will be provided on this website.

#### APS Upgrade News

- 10.14.2022  
Fleeting IDEA Beamline Will Provide Lasting Value to the Advanced Photon Source
- 10.03.2022  
Deconstruction Site: 8-ID Beamlines Ready for Their Upgrades
- 09.28.2022  
Toasting the Spectroscopy Program at APS Beamline 20-ID

# SUMMARY



81 days to go! Safely!

It's an exciting time! The goal is in reach. We will get there...One thoughtful step at a time.

The upcoming shutdown will be unlike any shutdown that has occurred in the past 25+ years.

Thank you for your continued interest in, support of, and safe work conducted on behalf of the Lab, PSC and the Upgrade.

# USER SURVEY RESULTS AND PARTNERSHIPS

Dennis Mills  
Deputy Associate Laboratory Director  
for Photon Sciences



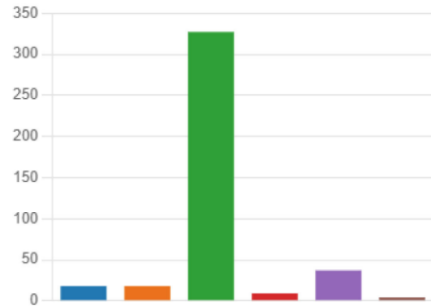


# DEMOGRAPHICS OF SURVEY RESPONDENTS

- Survey fielded October/November 2022
- 414 respondents (7% of the 5,558 survey recipients)

What is your primary APS affiliation?

APS staff member	18
Resident user/resident beamline...	18
General user	327
Partner user	9
Collaborative access team mem...	37
Other	4



What techniques do you use?  
(Check all that apply)

Imaging techniques	96
Macromolecular crystallography	91
Scattering and diffraction techni...	253
Spectroscopy techniques	126



# QUESTIONS ABOUT APS-U COMMUNICATIONS

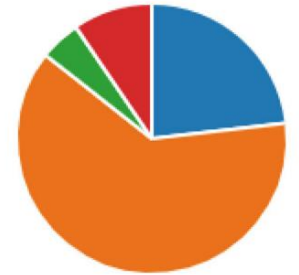
Do you feel you are well-informed about the APS Upgrade Project?

Very well informed	123
Well informed	167
Somewhat well informed	99
Not well informed	23



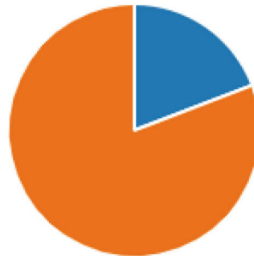
Where do you get news and information about the APS and the APS Upgrade?

APS/Argonne website	95
Emailed updates	256
Q&A sessions	20
Other	39



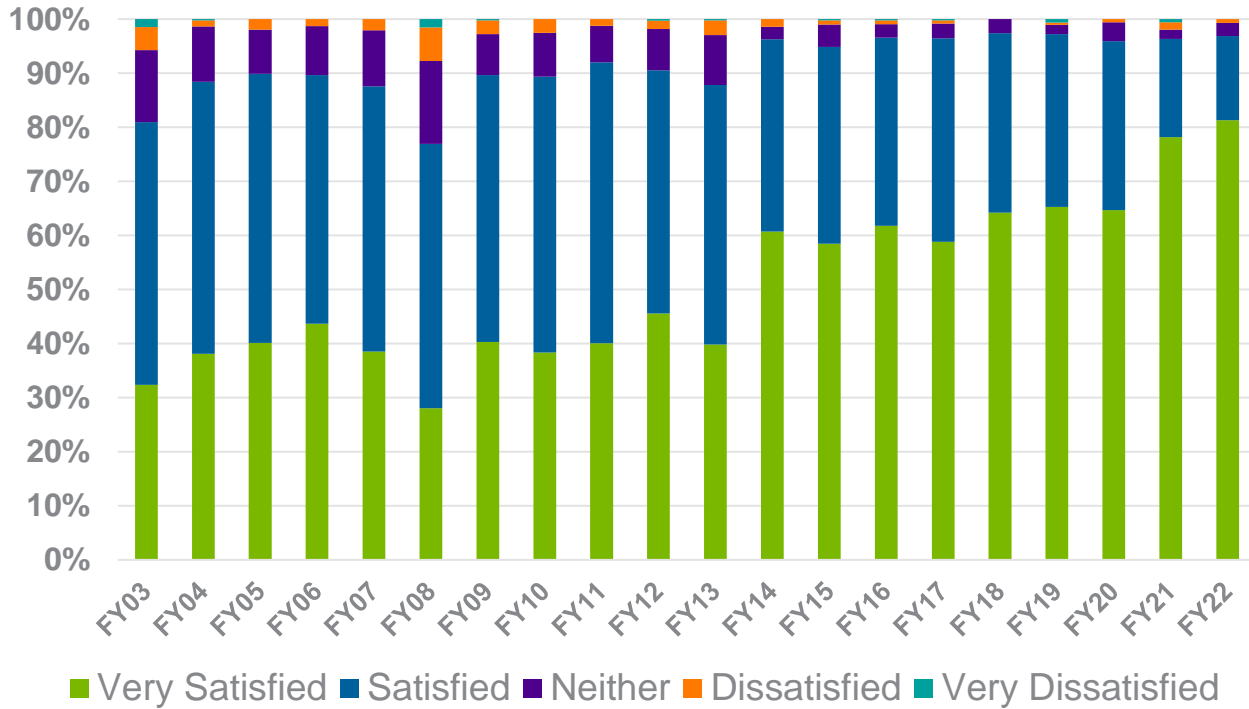
Have you participated in the twice-yearly APS Upgrade Q&A sessions?

Yes	78
No	328

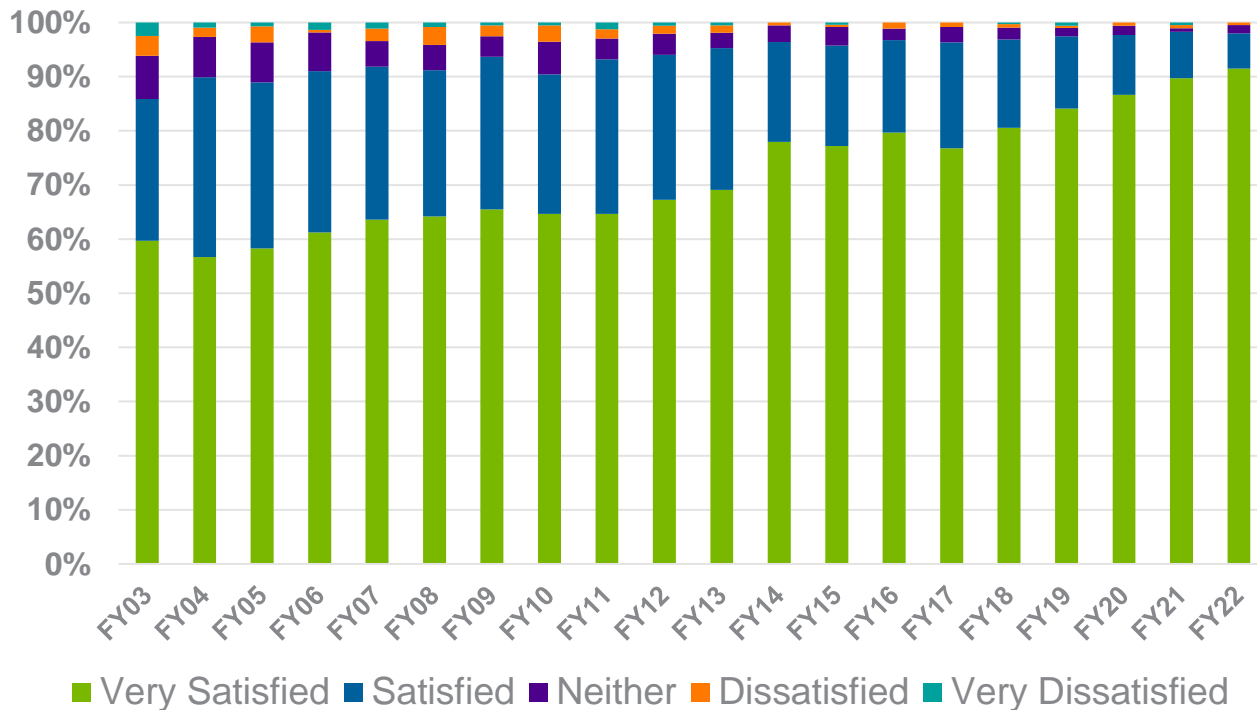


The next Q&A session will be held during the APS User Meeting. If you are in contact with users between now and then, encourage them to attend.

## How satisfied were you with the fraction of the year that the facility operates?



## How satisfied were you with the support for users provided by the beamline staff?



# A LOT OF SHOUT-OUTS TO THE STAFF...

- We were so appreciative of **Dr. Sungsik Lee**, for his dedicated and professional assistance.
- **Steve Weigand** is awesome. So friendly, excited, charismatic, knowledgeable, and helpful
- **Yu-Sheng Chen** is wonderful and made everything about our visit better.
- **Andrey Yakovenko from 11-ID-C** was a fantastic trainer and provided us with virtual help even after his working hours!!
- Thanks to the cooperation of the 12-BM beamline manager, **Sungsik Lee**.
- **Beamline staff at 31-ID** have provided excellent support to our projects.
- Big thanks to the highly participating and enthusiastic **Wenqian Xu (17-BM)**.
- My **contacts at NE-CAT** are simply the best.
- APS is really a great facility. (my experience is only at **DCS**).
- The **staff and facility at SER-CAT** are excellent.
- Great support from the **staff at 33-ID**.
- Nothing but positive things to say about the local instrument **staff at Sector 1**.
- **Wei Bu and Mrinal Bera (Sector 15)** are the best scientists I have worked with.
- The beamline scientist **Pasha at 2-BM** went above and beyond helping us.
- Thanks for the help from **Saul Lapidus and his postdoc**.
- We hugely appreciate the help and expertise of **Jesse Hopkins and Max Watkins at BioCAT**.
- **Alex Deriy at 32** was a tremendous help.
- **24-ID-C and 24-ID-E** are very efficiently operated beamlines.

# OPPORTUNITIES FOR IMPROVEMENT

## Site Access

The security protocols need to be improved. Every time we had an uber driver come to pick us up the protocol was different!

## Operations

There were more and longer beam dumps than one would like. Machine obsolescence is understandable, it is important to use this as feedback to DOE that such obsolescence has to be fixed on a continuing basis.

## Amenities

I own an electric vehicle that I would like to drive to APS for beamtime. But visitors cannot use the onsite charging stations. For a DOE facility to not allow visitors to charge their vehicles on site seems very strange. I think this should be fixed.

## Miscellaneous

The short run #2 and its interruption in August/September is very inconvenient.

# SOME FINAL COMMENTS

*I have been an APS user for over 10 years, first as a trainee and now a PI. The facilities have been essential to my research. Thank you for providing access to such an outstanding facility and services to general users.*

*Finish the upgrade as quickly as possible.*

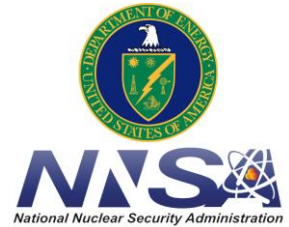
*APS is an outstanding facility – has good safety support and beam energies for actinide/radioactive materials work.*

*You should strongly consider returning the Users Meeting to an in-person format. One of the most important aspects of this meeting is networking.*

*I received help and guidance from the APS staff at all required moments. My samples were run and the data collected was sent to me on a great timeline.*

# UPDATE ON NEW PARTNERSHIPS

- **Defense Materials Science Sector (DMSS)**
- **Diamond Light Source (DLS) / LS-CAT / APS collaboration to mitigate the impact of the dark time during APS-U for MX users**
- **SSRL collaboration to mitigate the impact of the APS dark time for MX users**



**More details to follow on both the DLS and SSRL partnerships soon!**



# SYMPOSIUM AT THE APS/CNM USERS MEETING AND THE LAST LIGHT CELEBRATION

We are planning two events to mark the transition from APS to APS-U:

**Symposium at the APS/CNM User Meeting**  
on the afternoon of Tuesday, April 18

## Symposium Organization Committee

Jeff Collins (AES)  
Geoff Pile (AES)  
Karolina Michalska (XSD)  
Suresh Narayanan (XSD)  
Alec Sandy (XSD)  
Susan White De Pace (PSC)  
Michelle Mejia (APSUO Chair)  
Lisa Keefe (IMCA CAT)  
Communications Team

**Last Light Celebration** (date TBD but expected to be near the start of the dark time).

## Last Light Organization Committee

John Byrd (ASD)  
Anita Garcia (ASD)  
Vadim Sajaev (ASD)  
Steve Davey (AES)  
Andrzej Joachimiak (XSD)  
Dean Haeffner (XSD)  
Tracy Thomas (PCS)  
Denis Keane (DND CAT)  
Mark Rivers (GSECARS CAT)  
Communications Team

Currently planning both events. Ideas? Contact me or a member of our planning committee.

# Awards and New Starters

Laurent Chapon  
Associate Laboratory Director for Photon Sciences  
APS Director



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# IMPACT ARGONNE AWARD RECIPIENTS

## Extraordinary Effort

- Claybourne White
- Kevin Peterson, Junjing Deng, Si Chen, Evan Maxey, Fabricio Marin



## 25+ YEARS SERVICE AWARDS

### 25 years

Jorg Maser  
Michael Hahne  
Jin Wang

### 30 years

Gregory Banks  
Guy Harris  
Mark Martens  
Linda Shoudis

### 35 years

Dennis Mills

### 40 years

Kenneth Volin

# AWARDS AND RECOGNITIONS



Stefan Vogt selected for DOE Oppenheimer Science and Energy Leadership Program



Ken Belcher, Mike Edelen and George Doktorczyk received Board of Governors awards for Outstanding Safety Performance

# NEW STARTERS



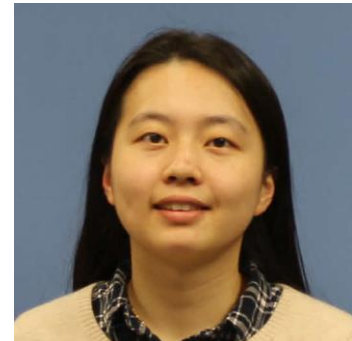
Davide Bianculli



Paul Bednarski



Shea Stewart



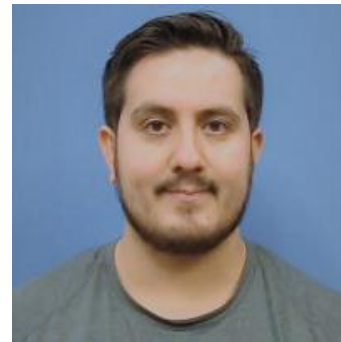
Xiaoyang Liu



Alberto Mittone



Savannah Novencido



Frankie Hernandez



# Questions?



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